

| OMB APPROVAL | |
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STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan for the purchase or sale of equity securities of the issuer that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

| | | |
|--|--|---|
| 1. Name and Address of Reporting Person* <u>JI QI</u> (Last) (First) (Middle) <u>NO. 1299 FENGHUA ROAD</u> (Street) <u>SHANGHAI F4 201803</u> (City) (State) (Zip) | 2. Issuer Name and Ticker or Trading Symbol <u>H World Group Ltd [HTHT]</u> | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) <input checked="" type="checkbox"/> Director 10% Owner Officer (give title below) Other (specify below) |
| | 3. Date of Earliest Transaction (Month/Day/Year) <u>05/31/2026</u> | |
| | 4. If Amendment, Date of Original Filed (Month/Day/Year) | |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | | 4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5) | | | 5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|---|--------------------------------------|--|--------------------------------|---|---|------------|-------|---|--|---|
| | | | Code | V | Amount | (A) or (D) | Price | | | |
| Ordinary Shares | 05/31/2026 | | M | | 1,005,670 | A | (1) | 16,535,620 | D | |
| Ordinary Shares | | | | | | | | 701,477,540 | I ⁽²⁾ | By Winner Crown Holdings Limited |
| Ordinary Shares (represented by American depositary shares) | | | | | | | | 375,000 | D | |
| Ordinary Shares (represented by American depositary shares) | | | | | | | | 431,270 | I ⁽²⁾ | By Winner Crown Holdings Limited |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | 6. Date Exercisable and Expiration Date (Month/Day/Year) | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) | |
|--|--|--------------------------------------|--|--------------------------------|---|--|-----|--|-----------------|---|--|--|---|--|-------|
| | | | | Code | V | (A) | (D) | Date Exercisable | Expiration Date | | | | | | Title |
| Restricted Share Units | (3) | 05/31/2026 | | M | | 1,005,670 | | (4) | (4) | Ordinary Shares | 1,005,670 | \$0 | 34,997,730 | D | |

Explanation of Responses:

- Reflects restricted share units that vested and settled into ordinary shares.
- The ordinary shares / ordinary shares represented by American depositary shares are held by Winner Crown Holdings Limited ("Winner Crown"), a British Virgin Islands company wholly owned by Sherman Holdings Limited ("Sherman"), a Bahamas company. Sherman is owned 100% by vote and value by the Ji Family Trust, which is a revocable trust valid under the laws of the Republic of Singapore. Butterfield Trust (Asia) Limited acts as trustee of the Ji Family Trust, of which Mr. Qi Ji and his family members are the beneficiaries. Qi Ji, as the settlor of the trust, reserves the right to revoke the trust without the consent of another person and exercises investment control over the Issuer's securities held by the trust, and may be deemed to beneficially own the shares directly owned by Winner Crown.
- Each restricted share unit represents the right to receive one ordinary share.
- These restricted share units were granted on May 31, 2023 and vested on May 31, 2026. These Restricted share units were previously reported on the Form 3 filed by the Reporting Person on March 16, 2026.

/s/ Fan You, Attorney-in-Fact for Qi Ji 06/01/2026

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

* If the form is filed by more than one reporting person, see Instruction 4 (b)(v).

** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.