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**H World Group Limited**  
**華住集團有限公司**

*(Formerly known as Huazhu Group Limited)*  
*(Incorporated in the Cayman Islands with limited liability)*  
**(Stock Code: 1179)**

**FORM OF PROXY FOR USE AT THE 2026 ANNUAL GENERAL MEETING**

Attached please find the form of proxy for holders of ordinary shares of H World Group Limited (the “**Company**”), which serves as the form of proxy for the 2026 annual general meeting of the Company to be held on June 26, 2026. This form of proxy is also available for viewing on the Company’s website at <https://ir.hworld.com>.

By order of the Board  
**H World Group Limited**  
**JI Qi**  
*Executive Chairman*

Hong Kong, May 11, 2026

*As at the date of this document, the Board comprises Mr. JI Qi, the Executive Chairman, Ms. ZHENG Jie, the Executive Director and Mr. Justin Martin LEVERENZ, as directors; Mr. John WU Jiong, Mr. HEE Theng Fong, Ms. CAO Lei and Ms. ZHANG Yi (alias Bonnie Yi ZHANG) as independent directors.*

# H WORLD GROUP LIMITED

*(Incorporated in the Cayman Islands with limited liability)*

**(NASDAQ Ticker: HTHT, HKEX Stock Code: 1179)**

## **Form of Proxy for Annual General Meeting**

to be held on June 26, 2026

(or any adjourned or postponed meeting thereof)

### **INTRODUCTION**

This Form of Proxy is furnished in connection with the solicitation by the Board of Directors of H World Group Limited, a Cayman Islands exempted company (the “**Company**”), of proxies from the holders of the issued and outstanding ordinary shares, par value US\$0.00001 per share, of the Company (the “**Ordinary Shares**”) to be exercised at the Annual General Meeting of the Company (the “**AGM**”) to be held at No. 1299 Fenghua Road, Jiading District, Shanghai, People’s Republic of China on June 26, 2026 at 10:00 a.m. (local time), and at any adjourned or postponed meeting thereof, for the purposes set forth in the accompanying Notice of Annual General Meeting. This Form of Proxy is not intended for use by holders of our American Depositary Shares (the “**ADSs**”). Holders of ADSs who wish to vote the Ordinary Shares represented by their ADSs must instruct Citibank, N.A., the depository for the ADSs, on how to vote the Ordinary Shares represented by ADSs.

Only the holders of record of the Ordinary Shares at the close of business on May 18, 2026 are entitled to notice of and to vote at the AGM. In respect of the matter requiring shareholders’ vote at the AGM, each Ordinary Share is entitled to one vote. The quorum of the AGM is one or more shareholders entitled to vote and present in person or by proxy or (in the case of a Shareholder being a corporation) by its duly authorized representative representing not less than one-third in nominal value of the total issued voting shares in the Company.

The Ordinary Shares represented by all properly executed proxies returned to the Company will be voted at the AGM as indicated or, if no instruction is given, the holder of the proxy will vote the Ordinary Shares in his discretion, unless a reference to the holder of the proxy having such discretion has been deleted and initialed on this Form of Proxy. Where the chairman of the AGM acts as proxy and is entitled to exercise his discretion, he is likely to vote the Ordinary Shares for the resolutions. As to any other business that may properly come before the AGM, all properly executed proxies will be voted by the persons named therein in accordance with their discretion. The Company does not presently know of any other business which may come before the AGM. However, if any other matter properly comes before the AGM, or any adjourned or postponed meeting thereof, which may properly be acted upon, unless otherwise indicated the proxies solicited hereby will be voted on such matter in accordance with the discretion of the proxy holders named therein. Any holder of Ordinary Shares giving a proxy has the right to revoke it at any time before it is exercised (i) by submitting a written notice of revocation or a fresh proxy form, bearing a later date, which must be received by the deadlines for returning the proxy forms set forth above, or (ii) by voting in person at the AGM.

**To be valid, this Form of Proxy must be completed, signed and returned to Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wan Chai, Hong Kong as soon as possible no later than 10:00 a.m., Hong Kong time, on June 24, 2026 to ensure your representation at the AGM.**

# H WORLD GROUP LIMITED

(Incorporated in the Cayman Islands with limited liability)

(NASDAQ Ticker: HTHT, HKEX Stock Code: 1179)

## Form of Proxy for Annual General Meeting

to Be Held at No. 1299 Fenghua Road, Jiading District, Shanghai, People's Republic of China  
on June 26, 2026 at 10:00 a.m. (local time) (the "Annual General Meeting")  
(or any adjourned or postponed meeting thereof)

I/We \_\_\_\_\_  
of \_\_\_\_\_,  
being the registered holder of \_\_\_\_\_ ordinary shares<sup>1</sup>, par value US\$0.00001 per share, of H  
World Group Limited (the "Company"), hereby appoint the Chairman of the Annual General Meeting<sup>2</sup>  
or \_\_\_\_\_  
of \_\_\_\_\_  
as my/our proxy to attend and act for me/us at the Annual General Meeting (or at any adjourned or postponed  
meeting thereof) of the Company, and in the event of a poll, to vote for me/us as indicated below, or if no such  
indication is given, as my/our proxy thinks fit<sup>3</sup>.

No.	RESOLUTIONS	FOR <sup>3</sup>	AGAINST <sup>3</sup>	ABSTAIN <sup>3</sup>
1.	The ordinary resolution as set out in the Notice of Annual General Meeting regarding the ratification of appointment of Deloitte Touche Tohmatsu Certified Public Accountants LLP as auditor of the Company for 2026 and the authorization for the directors of the Company to determine the remuneration of the auditor.			
2.	The ordinary resolution as set out in the Notice of Annual General Meeting regarding the authorization of the re-election of Mr. Justin Martin Leverenz (appointed by the board of directors of the Company on August 15, 2025) as a director of the Company.			
3.	The ordinary resolution as set out in the Notice of Annual General Meeting regarding the authorization of the re-election of Ms. Yi Zhang (alias Bonnie Yi Zhang) (appointed by the board of directors of the Company on August 15, 2025) as an independent director and the chairwoman of the audit committee of the Company.			
4.	The ordinary resolution as set out in the Notice of Annual General Meeting regarding the authorization of each director or officer of the Company or Conyers Trust Company (Cayman) Limited to take any and every action that might be necessary, appropriate or desirable to effect the foregoing resolutions as such director, officer or Conyers Trust Company (Cayman) Limited, in his, her or its absolute discretion, thinks fit and to attend to any necessary registration and/or filing for and on behalf of the Company.			

\* please refer to the Notice of Annual General Meeting for full text of the resolutions.

Dated, \_\_\_\_\_ 2026                      Signature(s)<sup>4</sup> \_\_\_\_\_

- 1 Please insert the number of shares registered in your name(s) to which this proxy relates. If no number is inserted, this form of proxy will be deemed to relate to all the shares in the Company registered in your name(s).
- 2 **If any proxy other than the Chairman of the Annual General Meeting is preferred, strike out the words "the Chairman of the Annual General Meeting or" and insert the name and address of the proxy desired in the space provided.** A shareholder, who is the holder of two or more shares, may appoint one or more proxies to attend and vote in his stead. **Any alteration made to this form of proxy must be initialed by the person(s) who sign(s) it.**
- 3 **IMPORTANT: If you wish to vote for a particular resolution, tick the appropriate box marked "for". If you wish to vote against a particular resolution, tick the appropriate box marked "against". If you wish to abstain from voting on a particular resolution, tick the appropriate box marked "abstain".**
- 4 This form of proxy must be signed by you or your attorney duly authorized in writing or, in the case of a corporation, must be either under seal or executed under the hand of an officer or attorney duly authorized to sign the same.