

January 16, 2017

China Lodging Group, Limited Announces Its Preliminary Results for Hotel Operation in the Fourth Quarter of 2016

SHANGHAI, China, Jan. 16, 2017 (GLOBE NEWSWIRE) -- China Lodging Group, Limited (NASDAQ:HTHT) ("China Lodging Group", "Huazhu", or the "Company"), a leading and fast-growing multi-brand hotel group in China, today announced its preliminary results for the hotel operation in the fourth quarter ended December 31, 2016.

Operating Metrics

| | For the quarter ended | | | | |
|---|-----------------------|-----------------------|----------------------|--|--|
| | December 31, 2015 | September 30, 2016 | December 31, 2016 | | |
| Occupancy rate (as a percentage) | | | | | |
| Leased and owned hotels | 86% | 90% | 86% | | |
| Manachised hotels | 84% | 89% | 85% | | |
| Franchised hotels | 67% | 74% | 68% | | |
| Blended | 84% | 89% | 85% | | |
| Average daily room rate ⁽¹⁾ (in RMB) | | | | | |
| Leased and owned hotels | 201 | 217 | 211 | | |
| Manachised hotels | 167 | 186 | 178 | | |
| Franchised hotels | 172 | 194 | 180 | | |
| Blended | 177 | 194 | 186 | | |
| RevPAR ⁽¹⁾ (in RMB) | | | | | |
| Leased and owned hotels | 172 | 195 | 181 | | |
| Manachised hotels | 141 | 166 | 152 | | |
| Franchised hotels | 116 | 144 | 123 | | |
| Blended | 149 | 173 | 158 | | |

⁽¹⁾ Value-added tax ("VAT") has been implemented for hospitality industry to replace business tax in China, effective May 1, 2016. The Company's room rates quoted and received from customers are tax-inclusive (business tax or VAT) before and after the implementation of VAT. For comparison purposes, the ADR and RevPAR disclosed in this release are based on the tax-inclusive rates.

Like-for-like performance for leased and manachised hotels opened for at least 18 months during the current quarter

As of and for the quarter ended December 31, yoy 2015 2016 change Total 2,205 2,205 Leased hotels 583 583 Manachised and franchised hotels 1,622 1,622 Occupancy rate (as a percentage) 87% 0.7% 86% Average daily room rate (in RMB) 177 180 1.6% RevPAR (in RMB) 153 157 2.5%

| | Number of | hotels in | Same- | <u>hotel</u> | | | | | Same | -hotel | |
|-------------------|--------------|-------------|-------------|--------------|--------------|-----------|---------|--------------|-------------|----------------|--------------|
| | <u>opera</u> | <u>tion</u> | RevF | <u>PAR</u> | | Same-hot | tel ADR | | <u>Occu</u> | <u>pancy</u> | |
| | As | of | For the end | • | | For the c | • | | For the end | quarter ded | |
| | Decemb | er 31, | Decemb | oer 31, | yoy | Decemb | oer 31, | yoy | Decem | ber 31, | yoy |
| | 2015 | 2016 | 2015 | 2016 | change | 2015 | 2016 | change | 2015 | 2016 | change |
| Economy hotels | 1,999 | 1,999 | 143 | 144 | 1.0% | 165 | 165 | 0.2% | 87% | 87% | 0.7% |
| Leased hotels | 511 | 511 | 149 | 151 | 0.9% | 175 | 175 | 0.3% | 86% | 86% | 0.5% |
| Manachised and | | | | | | | | | | | |
| franchised hotels | 1,488 | 1,488 | 140 | 141 | 1.1% | 160 | 161 | 0.2% | 87% | 88% | 0.8% |
| Midscale and | | | | | | | | | | | |
| upscale hotels | 206 | 206 | 231 | 251 | 8.9% | 274 | 295 | 7.6% | 84% | 85% | 1.0% |
| Leased hotels | 72 | 72 | 276 | 301 | 9.3% | 307 | 336 | 9.4% | 90% | 90% | -0.1% |
| Manachised and | | | | | | | | | | | |
| franchised hotels | 134 | 134 | 195 | 211 | 8.2 <u>%</u> | 245 | 259 | 5.8 <u>%</u> | 79% | 81% | 1.9 <u>%</u> |
| Total | 2,205 | 2,205 | 153 | 157 | 2.5% | 177 | 180 | 1.6% | 86% | 87% | 0.7% |

Hotel Development

| | 1 | Number of hotels in operation | | | | Number of rooms in operation | | |
|---------------------------|------------|-------------------------------|------------|--------------------|------------|------------------------------|--|--|
| | • | | Net added | As of December 31, | Net added | As of December 31, | | |
| | in Q4 2016 | in Q4 2016 | in Q4 2016 | 2016 | in Q4 2016 | 2016 | | |
| Leased and owned hotels | 10 | (11) | (1) | 624 | 1,002 | 78,160 | | |
| Manachised and franchised | | | | | | | | |
| hotels | 138 | (66) | 72 | 2,645 | 7,560 | 253,187 | | |
| Total | 148 | (77) | 71 | 3,269 | 8,562 | 331,347 | | |

⁽²⁾ The hotel closure in Q4 2016 was high because:

Number of hotels in pipeline as of December 31, 2016

| Leased hotels | 15 |
|----------------------------------|-----|
| Manachised and franchised hotels | 427 |
| Total ⁽³⁾ | 442 |

⁽³⁾ Including 48 hotels under ibis, ibis Styles, Mercure, Grand Mercure and Novotel brands.

Business Update by Segment

Hotel breakdown by segment

| | Number of hotels in operation | | | |
|-------------------|-------------------------------|----------------------------|--|--|
| | Net added in Q4 2016 | As of | | |
| Economy hotels | 42 | December 31, 2016 2,813 | | |
| HanTing Hotel | 32 | 2,181 | | |
| Leased hotels | (6) | 486 | | |
| Manachised hotels | 38 | 1,694 | | |

a) In order to increase the product qualities, Huazhu removed 47 hotels related to HanTing, Hi Inn, Elan and Starway from Huazhu's network for incompliances with the brand and operating standards.

b) Other common reasons for hotel closure including contract expiration, rezoning and others.

| Franchised hotels | | 1 |
|-----------------------------|-----|-------|
| Hi Inn | 2 | 375 |
| Leased hotels | | 36 |
| Manachised hotels | 1 | 294 |
| Franchised hotels | 1 | 45 |
| Elan Hotel | 6 | 185 |
| Manachised hotels | 3 | 149 |
| Franchised hotels | 3 | 36 |
| ibis Hotel | 2 | 72 |
| Leased hotels | 1 | 14 |
| Manachised hotels | (2) | 12 |
| Franchised hotels | 3 | 46 |
| Midscale and upscale hotels | 29 | 456 |
| JI Hotel | 28 | 284 |
| Leased hotels | 3 | 81 |
| Manachised hotels | 25 | 201 |
| Franchised hotels | | 2 |
| Starway Hotel | (5) | 136 |
| Leased hotels | | 2 |
| Manachised hotels | 2 | 96 |
| Franchised hotels | (7) | 38 |
| Joya Hotel | ĺ | 6 |
| Leased hotels | 1 | 3 |
| Manachised hotels | | 3 |
| Manxin Hotels & Resorts | (1) | 2 |
| Leased hotels | , , | |
| Manachised hotels | (1) | 2 |
| ibis Styles Hotel | 2 | 10 |
| Manachised hotels | 2 | 7 |
| Franchised hotels | | 3 |
| Mercure Hotel | 4 | 15 |
| Leased hotels | | 2 |
| Manachised hotels | 4 | 12 |
| Franchised hotels | | 1 |
| Novotel Hotel | | 2 |
| Manachised hotels | | 1 |
| Franchised hotels | | 1 |
| Grand Mercure | | 1 |
| Franchised hotels | | 1 |
| Total | 71 | 3,269 |

About China Lodging Group, Limited

China Lodging Group, Limited is a leading hotel operator and franchisor in China under 12 brand names. As of December 31, 2016, the Company had 3,269 hotels or 331,347 rooms in operation in 365 cities. With a primary focus on economy and midscale hotel segments, China Lodging Group's brands include Hi Inn, HanTing Hotel, Elan Hotel, JI Hotel, Starway Hotel, Joya Hotel, and Manxin Hotels & Resorts. The Company also has the rights as master franchisee for Mercure, Ibis and Ibis Styles, and co-development rights for Grand Mercure and Novotel, in Pan-China region.

The Company's business includes leased, manachised and franchised models. Under the lease model, the Company directly operates hotels typically located on leased properties. Under the manachise model, the Company manages manachised hotels through the on-site hotel managers it appoints and collects fees from franchisees. Under the franchise model, the Company provides training, reservation and support services to the franchised hotels and collects fees from franchisees but does not appoint on-site hotel managers. The Company applies a consistent standard and platform across all of its hotels. As of December 31, 2016, China Lodging Group operates 24 percent of its hotel rooms under lease model, 76 percent under manachise and franchise models.

For more information, please visit the Company's website: http://ir.huazhu.com.

Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995: The information in this release contains forward-looking statements which involve risks and uncertainties. Such factors and risks include our anticipated growth strategies; our future results of operations and financial condition; the economic conditions of China; the regulatory environment in China; our ability to attract customers and leverage our brand; trends and competition in the lodging industry; the expected growth of the lodging market in China; and other factors and risks detailed in our filings with the Securities and Exchange Commission. Any statements contained herein that are not statements of historical fact may be deemed to be forward-looking statements, which may be identified by terminology such as "may," "should," "will," "expect," "plan," "intend," "anticipate," "believe," "estimate," "predict," "potential," "forecast," "project," or "continue," the negative of such terms or other comparable terminology. Readers should not rely on forward-looking statements as predictions of future events or results.

The Company undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, unless required by applicable law.

Contact Information Investor Relations

Tel: +86 (21) 6195 9561 Email: ir@huazhu.com http://ir.huazhu.com